



Assessment, Monitoring, and Evaluation for Security Cooperation

QED offers over twenty-one years of AM&E expertise that has impacted US Government (USG) policy.

We have codified subjective and objective measures of effectiveness across the “3Ds” of Defense, Diplomacy, and Development, to ensure transparency, accountability and increase effectiveness.

Our work directly translates into the requirements under Section 383 and DOD Instruction 5132.14 which established AM&E requirements for security cooperation.

We make AM&E understandable and actionable and have implemented AM&E in over 25 USG missions, including high threat zones.

We have worked with local partners and stakeholders in country to develop common metrics and built engagement and buy in.

Our work has resulted in more effective evidence-based decision-making and higher return on investment (ROI) for the USG.

- \$3.5 billion in programs monitored
- Experience in 98 countries
- 21 years of AM&E expertise

Over the last 15 years, the Department [of Defense] has not applied sufficient emphasis and resources to develop a comprehensive framework to assess, monitor, and evaluate its security cooperation programs and activities from inception to completion.

- FY17 NDAA Joint Explanatory Statement

QED Group is a global consulting firm with more than 20 years of experience providing data-driven and insightful solutions in nearly 100 countries. We are passionate about transforming lives through knowledge-based solutions.

Leveraging deep expertise in assessment, monitoring, evaluation, our work maximizes results with cutting-edge technologies and innovation, organizational development, and evidence-based decision-making.

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Evaluating Effectiveness of Security Assistance

In 2016, QED worked with the US Department of State, Bureau of Political-Military Affairs, Office of Security Assistance (PM/SA) to enhance monitoring mechanisms of the Foreign Military Financing (FMF) and International Military Education and Training (IMET) programs and inform larger decisions about resources, prioritization and other high-level issues.

The monitoring system had to be able to respond to a changing environment, as well as successfully analyze it. Key deliverables included: logical framework development; monitoring data collection for 8-12 countries; pilot evaluations for 3-5 countries; and strategic analysis of country environments.

Monitoring & Verification of Data in Afghanistan

QED Group worked with USAID/Afghanistan in 2015-2017. As part of the Monitoring Support Project (MSP-E), we helped the Kabul Mission to make evidence-based management decisions on its project portfolio in 16 provinces in the Eastern region.

Mobile technologies for data collection streamlined data capture and mitigated risks to field monitors associated with carrying materials to activity sites located in insecure areas. A web-based dashboard allowed real-time access to information for users.

We worked to build capacity of local sub-contractors, leading more than 250 monitoring/on-the-job training sessions, benefiting 44 field monitors across the region.

Advancing Performance Management in Iraq

For close to a decade, QED Group partnered with USAID/Iraq on project monitoring, evaluation, organizational learning, and knowledge management to improve performance management at all levels.

Under the Advancing Performance Management (APM) Project (2013-2017), our Baghdad-based staff trained and employed Iraqi field monitors, who conducted more than 3500 field visits, playing an essential role in being able to access environments with limited or non-permissibility for U.S. Government staff.

Additionally, we supported learning events, conducted two data quality assessments and produced 10 success stories, based on site visits and interviews of USAID-supported activities in Salah al-Din and Anbar provinces.

Third-Party Monitoring: In Afghanistan and Iraq, QED Group utilized local data collectors who became the “eyes and ears” of USAID in the field by visiting project sites; interviewing beneficiaries, local government officials, and other community leaders, recording GPS coordinates, taking photographs of project activities and tangible outputs, and attending partner events.